

Ref. No.: T4A-L-CTCIEESB -1001

In Response To: NA

Response Required: No

Date: 23rd May 2022

Attn: Mr. Ngooi Swee Woon
Managing Director
Equator Engineering Sdn Bhd

**EPC CONTRACT IN RELATION TO
PROJECT 4A 1440MW CCGT POWER PLANT
IN PASIR GUDANG, JOHOR, MALAYSIA**

SUBJECT: APPRECIATION FOR EXCELLENCE IN PERFORMANCE OF WORK


Dear Sir,

CTCI hereby express our appreciation and congratulations for the excellent contribution and effort made by Equator Engineering Sdn Bhd, for the successful completion of the Track 4A 1,440MW CCGT Power Plant Project.

With the well-organized planning and pro-active approach along the continuous phase of the project, Equator Engineering Sdn Bhd had successfully achieved all the construction milestones for the Mechanical Works and Services in safely and timely manner, and have extended the utmost support to assist on the achievement of Provisional Acceptance Certificate.

Our management appreciated excellent performance by Equator Engineering Sdn and we wish EESB all the success in future endeavours.

Yours sincerely,


Anthony Hsu,
Project Manager

For CTCI Corporation, CTCI Overseas Corporation Limited, CTCI Engineering & Construction Sdn Bhd,